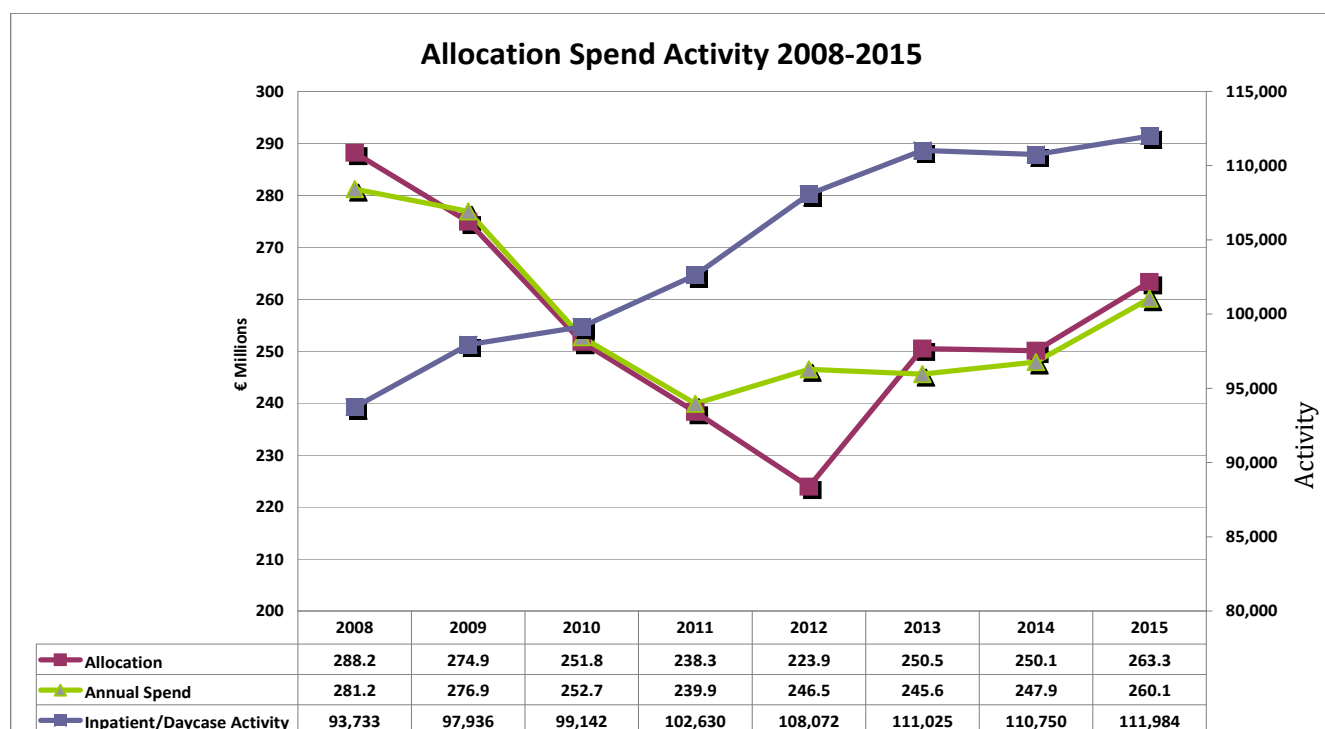


## Finance Report

### Introduction

The financial situation in 2014 remained challenging as service demands increased while funding remained static. The budget was initially set at €233.409 million, a decrease of €17.076 million below the final amount of funding allocated in 2013. The final amount of funding allocated in €250.060.



The significant financial pressures, particularly in working capital, remained from an opening deficit of €19 million, significant delays in cash received from private insurers and the costs associated with operating at full capacity. Our commitment to patient care and quality required continued investment in pharmaceutical supplies, medical and surgical supplies, clinical staff costs and patient support costs.

### Financial Outcome

The year culminated in increases in Pay of 3%, in Non-Pay of 3% and in Income of 12%, and, combined with the sustained budget funding, the 2013 brought forward deficit closed in 2014 at €17.184m.

Gross expenditure in the year increased by €9.082m. This increase was largely attributable to:

- Pay Cost Increases  
€5.469m
- Pension & Lump Sum Increases €1.015m
- Non-Pay Increases  
€2.598m

Income increased by €6.905m compared to 2013, due to legislative changes relating to charges for private patients, and all of these factors contributed to an overall increase in Net expenditure of €3.038m.

### Funding

The hospital receives separate allocations from the HSE in respect of revenue and capital expenditure.

The revenue allocation for 2014 was €250.060m, which was marginally down €0.426m from 2013. The 2014 capital allocation, at €2.996m, was up by €0.830m.

### Capital Funding

Capital investment in 2014 was predominantly in the areas of equipment replacement and infrastructural reconfiguration. The majority of these projects are due to be completed in 2015

or beyond and they still have funds to be drawn down against them. The funding summary of the projects as at 31<sup>st</sup> December 2014 is contained in the following table

### Service Developments

The largest service development for 2014 was the commencement of the Bilateral Implantation Programme with the allocation of €1.752 million in revenue funding.

Project Name	Project Allocation €M	Draw down to date €M	Draw down remaining €M
Minor Capital 2014	€ 0.300	€ 0.300	€ Nil
National Equipment Replacement Programme	€ 7.699	€ 6.156	€ 1.543
2 <sup>nd</sup> Cath Lab	€ 1.500	€ 1.070	€ 0.430
St Damians Ward and H&I Ward	€ 3.000	€ 0.097	€ 2.903
Cochlear Implant Expansion	€ 1.000	€ 0.007	€ 0.993

### Significant Issues

Infrastructural redevelopment of the hospital campus will require significant funding to modernise the building, information technology and equipment. The Hospital Board and Senior Management Team continue to actively engage with HSE and RCSI Group to attract the requisite funding and mitigate associated risks.

### Finance Developments

The 2014 development priorities for the finance function were:

- Development and finalisation of a Hospital Procurement Strategy. This formalised an ambitious plan to embed compliance and improve value for money for the hospital.

- During 2014, the Hospital commenced a Lean review of the entire procurement-to-payment cycle, this work will continue in 2015 to ensure best practise in all our processes.
- Operation of effective cost, revenue and cash management controls; in the context of continually reducing allocations, this is **the over-riding** priority and will remain so for the foreseeable future.
- Activity Based Funding and Patient Level Costing: The finance function delivered patient level costing in 2014. The data sources continue to be improved and Beaumont Hospital is now capable of delivering business value from the system. Beaumont Hospital will be ready to adapt to the planned national system which is due to commence in 2015.

## Financial Statements

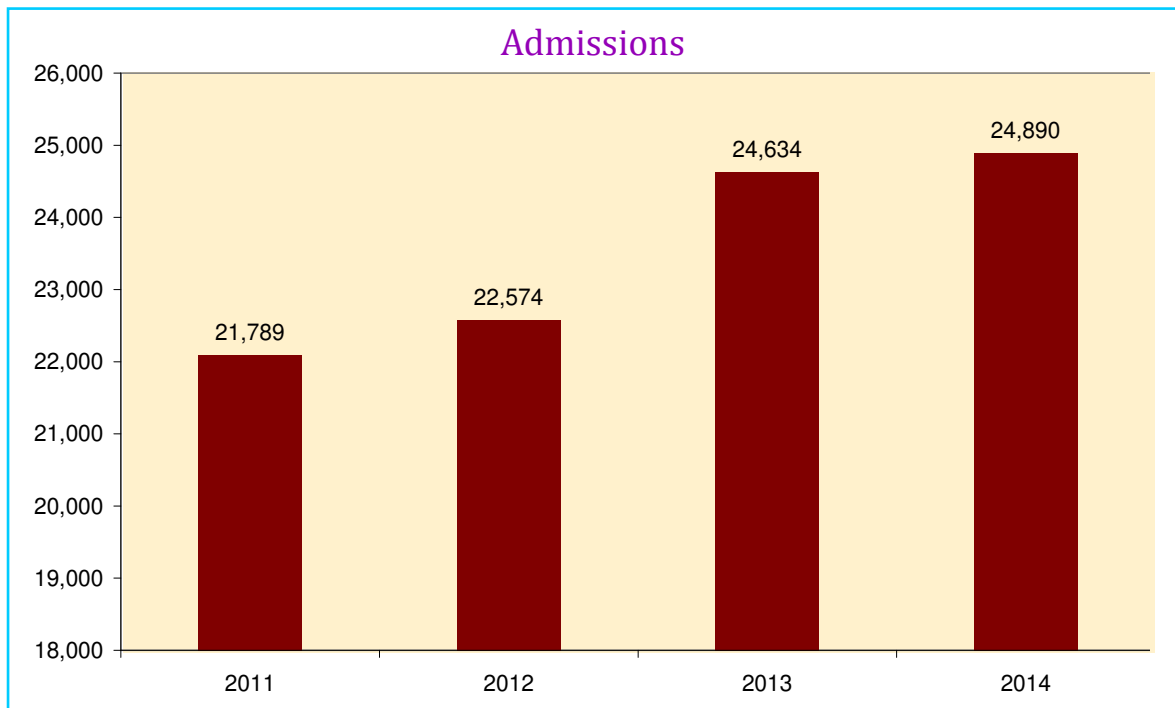
### Income and Expenditure Account

<b>REVENUE INCOME AND EXPENDITURE ACCOUNT</b>			
<b>Year Ended 31st December 2013</b>			
	<b>2014</b>	<b>2013</b>	<b>% change</b>
	<b>€'000</b>	<b>€'000</b>	<b>2013 to 2014</b>
<b>STAFF COSTS</b>	-		
-	-		
Salaries	211,964	206,495	3%
Superannuation	13,960	12,945	8%
<b>NON-PAY EXPENDITURE</b>			
-			
Direct Patient Care	61,530	57,565	7%
Support Services	29,392	29,153	1%
Financial & Administrative Costs	13,268	14,874	-11%
<b>Expenditure for the Year</b>	<b>330,114</b>	<b>321,032</b>	<b>3%</b>
<b>Income for the Year</b>	<b>-64,390</b>	<b>-57,485</b>	<b>12%</b>
<b>Taxation</b>	-	-	
<b>Net Expenditure for the Year</b>	<b>265,724</b>	<b>263,547</b>	<b>1%</b>
<b>Allocation for the Year</b>	<b>-261,733</b>	<b>-262,594</b>	<b>0%</b>
<b>DEFICIT FOR THE YEAR</b>	<b>3,991</b>	<b>953</b>	<b>319%</b>
Cumulative Revenue Deficit (Surplus) from Previous Year	19,303	24,198	-20%
Fair Deal Funding	-6,110	-5,848	
<b>CUMULATIVE REVENUE DEFICIT/ (SURPLUS) AT END OF YEAR</b>	<b>17,184</b>	<b>19,303</b>	<b>-11%</b>

## Hospital Statistics

### Admissions

<i>Specialty</i>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
<b>Cardiology</b>	810	632	552	560
<b>ENT</b>	1,274	1,423	1,394	1,254
<b>Medical</b>	8,272	8,783	10,963	11,461
<b>Nephrology</b>	1,400	1,199	1,104	1,069
<b>Neurology</b>	1,069	826	731	770
<b>Neurosurgical</b>	2,477	2,478	2,455	2,626
<b>Surgical</b>	5,338	5,665	5,819	5,491
<b>Urology</b>	1,453	1,568	1,616	1,659
<b>Total</b>	<b>22,093</b>	<b>22,574</b>	<b>24,634</b>	<b>24,890</b>

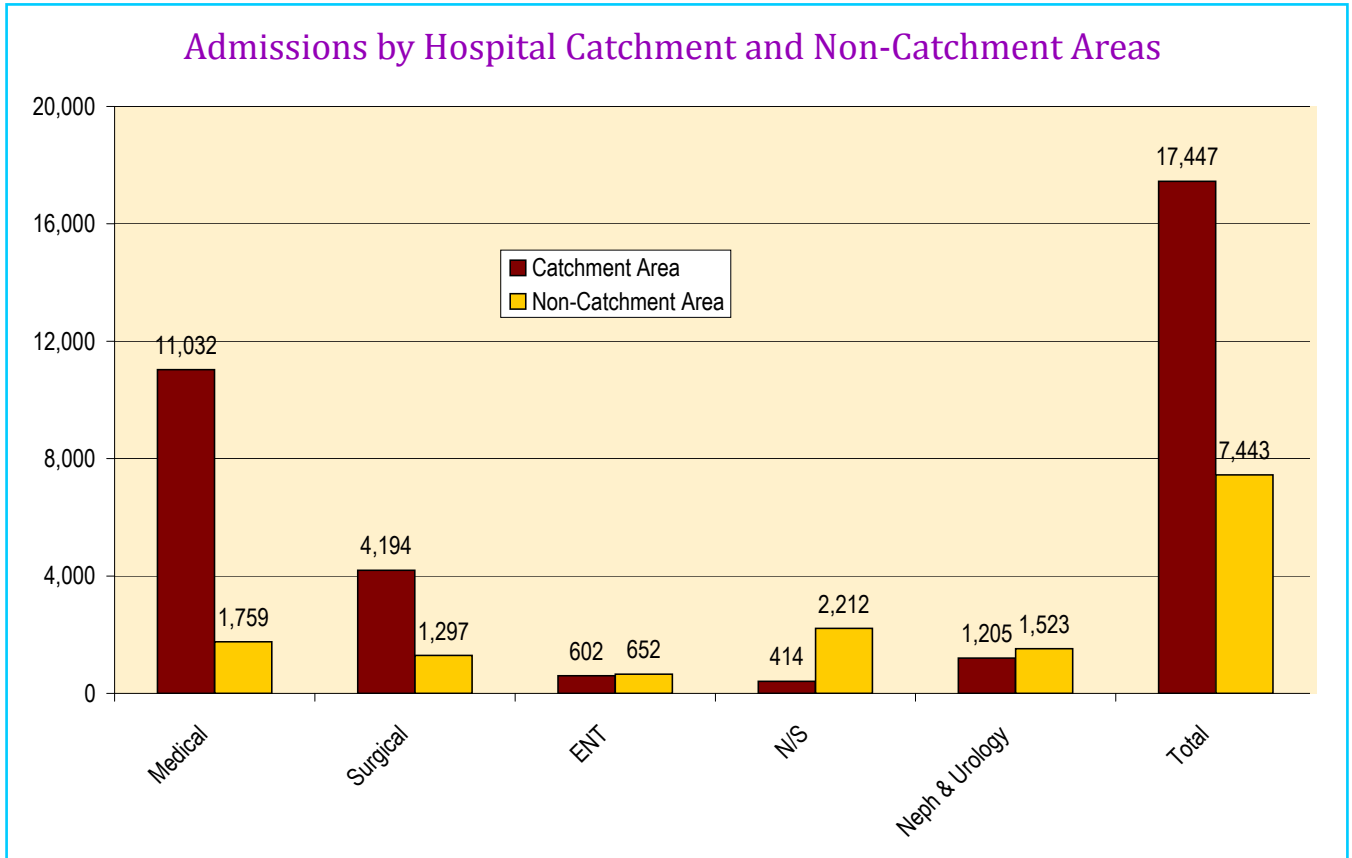


**Catchment Area Information**

2014	Medical	Surgical	ENT	N/S	Neph & Urology	Total
Catchment Area	11,032	4,194	602	414	1,205	17,447
Non-Catchment Area	1,759	1,297	652	2,212	1,523	7,443
<b>Total</b>	<b>12,791</b>	<b>5,491</b>	<b>1,254</b>	<b>2,626</b>	<b>2,728</b>	<b>24,890</b>

**Please note St. Joseph’s Hospital activity is included in above information**

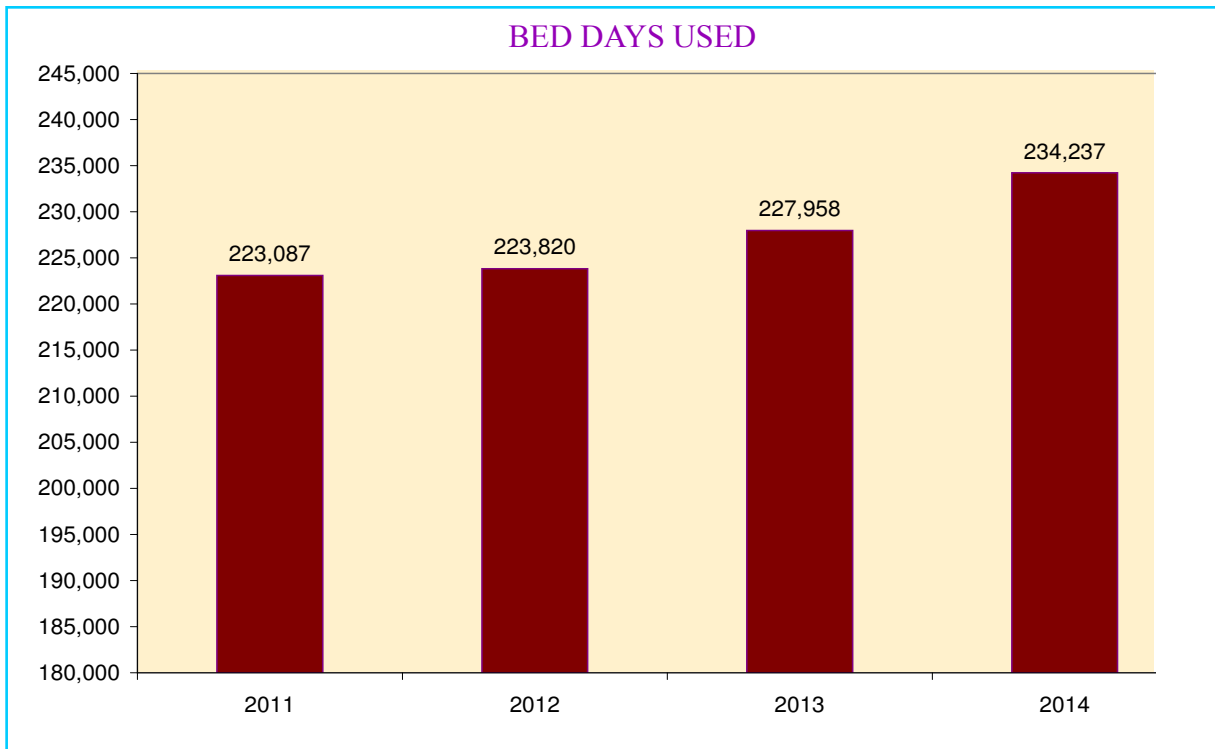
*Note:* Beaumont Hospital Catchment Area is Dublin 3, 5, 9, 11, 13, 17 and Dublin North County / Fingal.



**Bed Days**

Specialty	2011	2012	2013	2014
<b>Surgical</b>	43,005	44,823	40,458	42,408
<b>Neurosurgical</b>	24,933	25,470	25,339	24,382
<b>Urology</b>	8,639	8,644	8,533	8,711
<b>ENT</b>	6,225	5,729	5,704	5,031
<b>Medical</b>	102,850	106,552	116,507	119,711
<b>Nephrology</b>	11,814	10,613	10,505	11,525
<b>Cardiology</b>	13,198	12,092	10,978	11,669
<b>Neurology</b>	12,423	9,897	9,934	10,800
<b>Unallocated</b>				
<b>Total</b>	<b>223,087</b>	<b>223,820</b>	<b>227,958</b>	<b>234,237</b>

**Please note St. Joseph's Hospital activity is included in above information.**



**Day Cases**

Specialty	2011	2012	2013	2014
CARDIOLOGY	1,036	1,150	1,268	1,110
DERMATOLOGY	1,432	1,986	1,740	1,699
ENT	4,195	4,746	5,400	4,983
GYNAECOLOGY	402	1,143	1,201	978
MEDICAL	27,151	30,789	31,132	33,092
NEUROSURGERY	261	247	248	175
NEUROLOGY	382	347	516	697
NEPHROLOGY	685	791	944	913
ORTHOPAEDICS	424	687	523	1,574
PAIN RELIEF	587	813	652	547
SURGICAL	5,778	9,256	9,972	9,919
UROLOGY	3,443	4,265	4,372	4,535
<b>TOTAL</b>	<b>45,776</b>	<b>56,220</b>	<b>57,968</b>	<b>42,059</b>

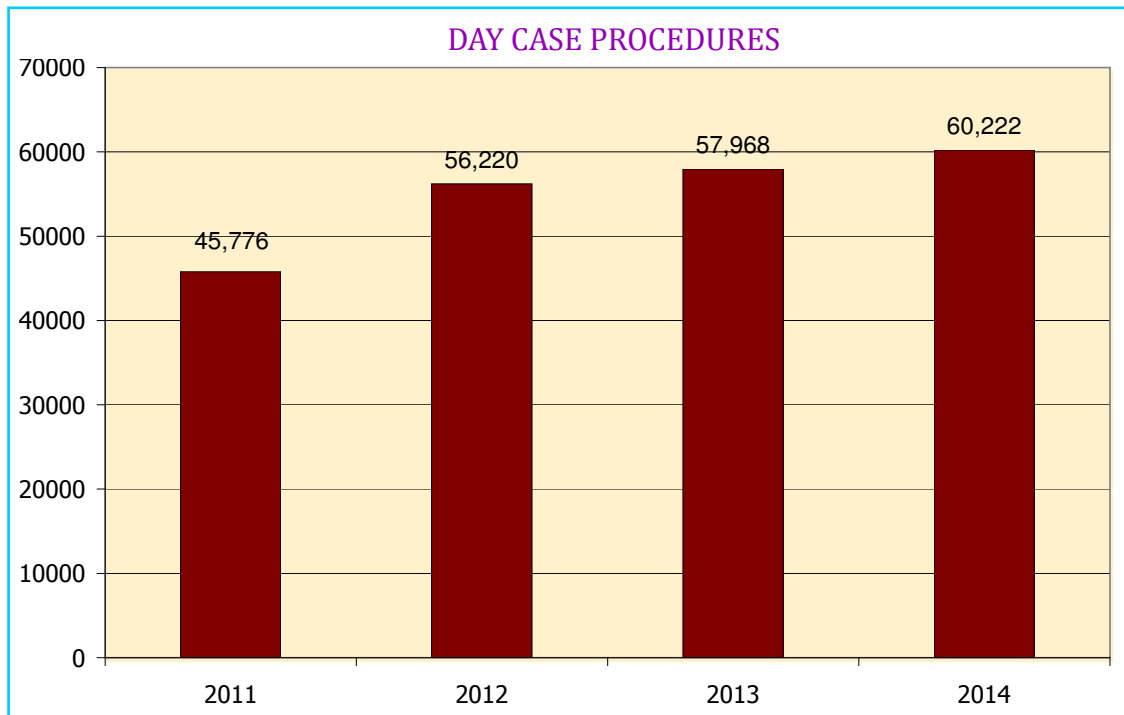
-27.4%

Haemodialysis	2011	2012	2013	2014
	31,007	26,009	25,324	25,689

**Please note St. Joseph's Hospital activity is included in above information.**

**Note: Neurophysiology is included w.e.f. 2008.**

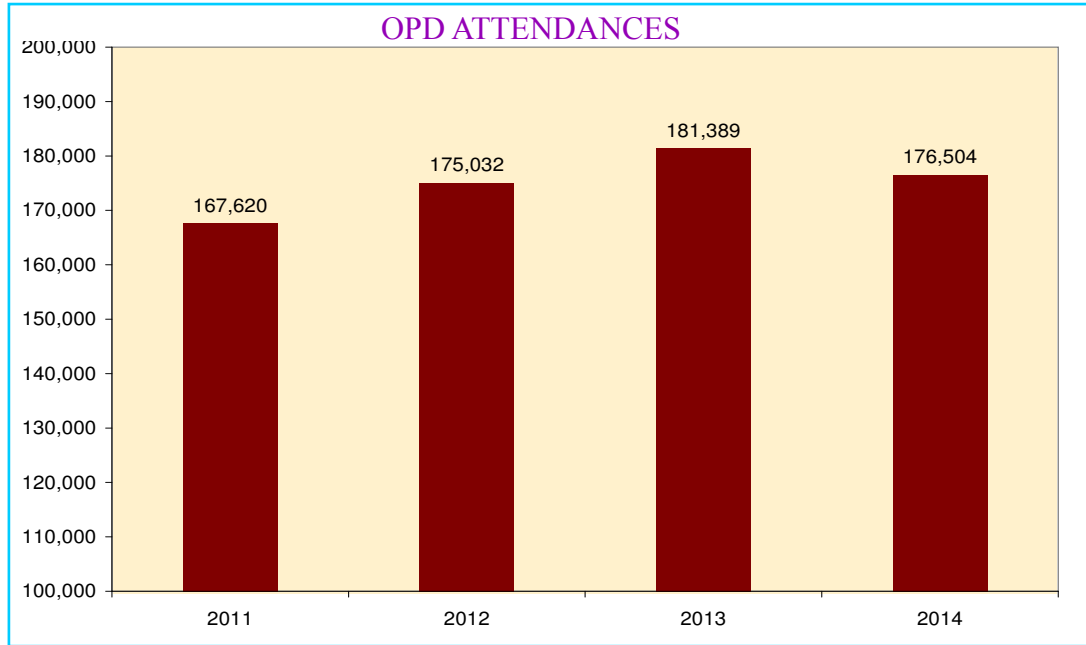
**Day case activity excluding Geriatric Day hospital (St. John's ward) 2012**



**Outpatients**

	2011	2012	2013	2014
<b>New</b>	45,873	49,128	51,677	48,088
<b>Return</b>	121,747	125,904	129,712	128,416
<b>Total</b>	<b>167,620</b>	<b>175,032</b>	<b>181,389</b>	<b>176,504</b>

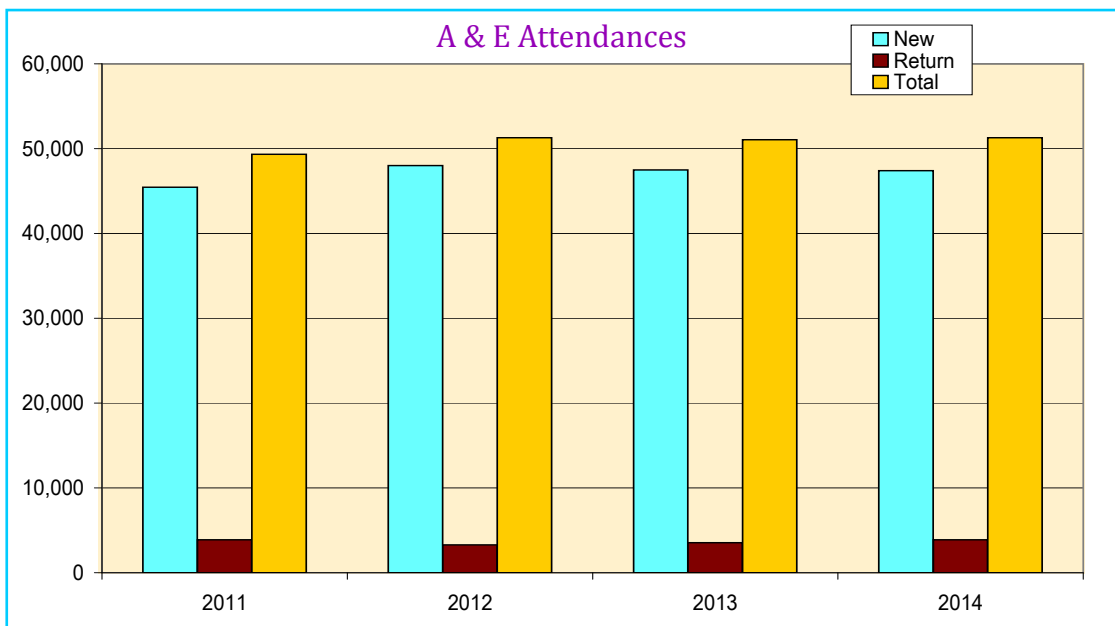
The Diabetic day centre is not included in the above activity.



**Accident & Emergency**

	2011	2012	2013	2014
<b>New</b>	45,459	48,005	47,500	47,403
<b>Return</b>	3,883	3,291	3,545	3,874
<b>Total</b>	<b>49,342</b>	<b>51,296</b>	<b>51,045</b>	<b>51,277</b>

\*With effect from November 2011 A&E figures include the Acute Medical Assessment Unit attendances





**Laboratory Activity**

	2011	2012	2013	2014
<b>Total Requests</b>	2,050,034	2,125,324	2,264,207	2,389,403
<b>G.P. Referrals</b>	684,757	765,021	833,560	861,705
<b>Beaumont Private Clinic</b>	28,017	26,712	26,289	26,076

